

	Current Liabilities (millions)	Long-term Liabilities(millions)
2016	826.7	861.2
2015	834.7	879.1

Under Armour:

	Current Liabilities	Long-term Liabilities
2016	685,816	790,388
2015	478,810	624,070



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look at horizontal and vertical changes, are this significant & why? Once you have all of the Market Analysis table completed for income statement, Balance sheet and Balance sheet, the significant changes will be clear. The clarity will inform the analysis and narrative

Under Armour: The largest debt long-term debt instrument for Under Armour is the 3.250% senior notes of 600 million, issued in June 2016 to repay and reduce the outstanding amounts under the revolving credit facility. It has an interest rate of 3.25% and will run for 10 years hence is due in June 2026. The second largest long-term debt instrument is the term loan of 186.3 Million that is set for maturity in January 2021 at an average interest rate of 1.6% p.a.



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this will be critical to the cash flow analysis and times interest earned ratios. This will also be critical to understanding the source of financing for the two corporations, and how different

Details	2016	2015	2016	2015
Current Ratio	2.87	3.13	2.63	3.00
Acid Test Ratio	1.53	1.49	2.07	2.42
Debt-to-Asset Ratio	44%	42%	45%	47%
Debt-to-Equity Ratio	79%	72%	82%	87%

c) The relationship between cash and investments, cash and current liabilities, and investments and debt

	Coach			Under Armour		
	2016	2015	% Change	2016	2015	% Change
Cash	859	1291.8	-34%	250,470.0	129,852.0	93%
Investments	1,019.00	640	59%	174,507.0	152,242.0	15%
Current Liabilities	826.7	834.7	-1%	685,816.0	478,810.0	43%
Debt	2,209.8	2177	2%	1,613,431.0	1,197,748.0	35%



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note both corporations are running with debt as major source of financing



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this is a critical change, what is the cause?



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source of financing for change in cash

	2016	2015	% Change	2016	2015	% Change
Receivables	245.2	219.5	12%	622,685.0	433,638.0	44%
Inventory	459.2	485.1	-5%	917,491.0	783,031.0	17%
Revenues	4,491.8	4191.6	7%	4,825,335.0	3,963,313.0	22%

Coach Inc.

While revenues increase by 7% the receivables increased by 12% meaning there were more credit sales made during the year. On the other hand the inventory levels decreased by 5%.

Under Armour

Revenues increased at half the rate of the increase in receivables. This could mean that most sales made during the year were on credit hence the un-proportional increase. Inventory on the other hand increase at 17% compared to the 22% increase in revenues.

e) The relationship between increases in fixed assets and a company's desire to expand operations.



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source of receivables? what caused the change? Is there expansion in the business to franchise or overseas?



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were stores closed? Or what is the cause of change



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tie to AR change?



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Why, what was the cause

e) **The relationship between increases in fixed assets and a company's desire to expand operations.**

	Coach Inc.			Under Armour		
	2016	2015	% Change	2016	2015	% Change
Fixed Assets	2,719.8	2160.4	26%	1,679,178.0	1,367,207.0	23%

Coach Inc.:had experienced a growth in its location by 3.8% which can be attributed to their growth in fixed assets by 26%.

Under Armour: saw an increase of 22% in their revenues as seen above. The increase in revenues could be attributed to the increase of 23% in fixed assets, hence assisting the company make progress towards achieving their operations expansion.

f) **The potential implications of having large cash balances, in terms of acquiring other companies or being an acquisition target.**

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Why, what was the cause

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need to go much further, go to the management discussion and analysis to find out what was the cause of the change

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significant change, but not consistent with change in sales, Why?

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Why is there an increase in long term assets?