

9. The *Journal of E-commerce Research Knowledge* is a prestigious information systems research journal. It uses a peer-review process to select manuscripts for publication. Only about 10 percent of the manuscripts submitted to the journal are accepted for publication. A new issue of the journal is published each quarter. Create a complete ERD to support the business needs described below.
 - Unsolicited manuscripts are submitted by authors. When a manuscript is received, the editor assigns it a number and records some basic information about it in the system, including the title of the manuscript, the date it was received, and a manuscript status of “received.” Information about the author(s) is also recorded, including each author’s name, mailing address, e-mail address, and affiliation (the author’s school or company). Every manuscript must have an author. Only authors who have submitted manuscripts are kept in the system. It is typical for a manuscript to have several authors. A single author may have submitted many different manuscripts to the journal. Additionally, when a manuscript has multiple authors, it is important to record the order in which the authors are listed in the manuscript credits.
 - At her earliest convenience, the editor will briefly review the topic of the manuscript to ensure that its contents fall within the scope of the journal. If the content is not appropriate for the journal, the manuscript’s status is changed to “rejected” and the author is notified via e-mail. If the content is within the scope of the journal, then the editor selects three or more reviewers to review the manuscript. Reviewers work for other companies or universities and read manuscripts to ensure their scientific validity. For each reviewer, the system records a reviewer number, name, e-mail address, affiliation, and areas of interest. Areas of interest are predefined areas of expertise that the reviewer has specified. An area of interest is identified by an IS code and includes a description (for example, IS2003 is the code for “database modeling”). A reviewer can have many areas of interest, and an area of interest can be associated with many reviewers. All reviewers must specify at least one area of interest. It is unusual, but possible, to have an area of interest for which the journal has no reviewers. The editor will change the status of the manuscript to “under review” and record which reviewers received the manuscript and the date it was sent to each reviewer. A reviewer will typically receive several manuscripts to review each year, although new reviewers may not have received any manuscripts yet.
 - The reviewers will read the manuscript at their earliest convenience and provide feedback to the editor. The feedback from each reviewer includes rating the manuscript on a 10-point scale for appropriateness, clarity, methodology, and contribution to the field, as well as a recommendation for publication (accept or reject). The editor will record all of this information in the system for each review received, along with the date the feedback was received. Once all of the reviewers have provided their evaluations, the editor will decide whether to publish the manuscript and change its status to “accepted” or “rejected.” If the manuscript will be published, the date of acceptance is recorded.
 - Once a manuscript has been accepted for publication, it must be scheduled. For each issue of the journal, the publication period (fall, winter, spring, or summer), publication year, volume, and number are recorded. An issue will contain many manuscripts, although the issue may be created in the system before it is known which manuscripts will be published in that issue. An accepted manuscript appears in only one issue of the journal. Each manuscript goes through a typesetting process that formats the content, including fonts, font size, line spacing, justification, and so on. Once the manuscript has been typeset, its number of pages is recorded in the system. The editor will then decide which issue each accepted manuscript will appear in and the order of manuscripts within each issue. The order and the beginning page number for each manuscript must be stored in the system. Once the manuscript has been scheduled for an issue, the status of the manuscript is changed to “scheduled.” Once an issue is published, the print date for the issue is recorded, and the status of each manuscript in that issue is changed to “published.”
10. Global Computer Solutions (GCS) is an information technology consulting company with many offices throughout the United States. The company’s success is based on its ability to maximize its resources—that is, its ability to match highly skilled employees with projects according to region. To better manage its projects, GCS has contacted you to design a database so GCS managers can keep track of their customers, employees, projects, project schedules, assignments, and invoices.

The GCS database must support all of GCS's operations and information requirements. A basic description of the main entities follows:

- The *employees* of GCS must have an employee ID, a last name, a middle initial, a first name, a region, and a date of hire recorded in the system.
- Valid *regions* are as follows: Northwest (NW), Southwest (SW), Midwest North (MN), Midwest South (MS), Northeast (NE), and Southeast (SE).
- Each employee has many skills, and many employees have the same skill.
- Each *skill* has a skill ID, description, and rate of pay. Valid skills are as follows: Data Entry I, Data Entry II, Systems Analyst I, Systems Analyst II, Database Designer I, Database Designer II, Cobol I, Cobol II, C++ I, C++ II, VB I, VB II, ColdFusion I, ColdFusion II, ASP I, ASP II, Oracle DBA, MS SQL Server DBA, Network Engineer I, Network Engineer II, Web Administrator, Technical Writer, and Project Manager. Table P5.10a shows an example of the Skills Inventory.

TABLE
P5.10a

SKILL	EMPLOYEE
Data Entry I	Seaton Amy; Williams Josh; Underwood Trish
Data Entry II	Williams Josh; Seaton Amy
Systems Analyst I	Craig Brett; Sewell Beth; Robbins Erin; Bush Emily; Zebras Steve
Systems Analyst II	Chandler Joseph; Burklow Shane; Robbins Erin
DB Designer I	Yarbrough Peter; Smith Mary
DB Designer II	Yarbrough Peter; Pascoe Jonathan
Cobol I	Kattan Chris; Ephanor Victor; Summers Anna; Ellis Maria
Cobol II	Kattan Chris; Ephanor Victor; Batts Melissa
C++ I	Smith Jose; Rogers Adam; Cope Leslie
C++ II	Rogers Adam; Bible Hanah
VB I	Zebras Steve; Ellis Maria
VB II	Zebras Steve; Newton Christopher
ColdFusion I	Duarte Miriam; Bush Emily
ColdFusion II	Bush Emily; Newton Christopher
ASP I	Duarte Miriam; Bush Emily
ASP II	Duarte Miriam; Newton Christopher
Oracle DBA	Smith Jose; Pascoe Jonathan
SQL Server DBA	Yarbrough Peter; Smith Jose
Network Engineer I	Bush Emily; Smith Mary
Network Engineer II	Bush Emily; Smith Mary
Web Administrator	Bush Emily; Smith Mary; Newton Christopher
Technical Writer	Kilby Surgena; Bender Larry
Project Manager	Paine Brad; Mudd Roger; Kenyon Tiffany; Connor Sean

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- GCS has many *customers*. Each customer has a customer ID, name, phone number, and region.
- GCS works by *projects*. A project is based on a contract between the customer and GCS to design, develop, and implement a computerized solution. Each project has specific characteristics such as the project ID, the customer to which the project belongs, a brief description, a project date (the date the contract was signed), an estimated project start date and end date, an estimated project budget, an actual start date, an actual end date, an actual cost, and one employee assigned as the manager of the project.

- The actual cost of the project is updated each Friday by adding that week's cost to the actual cost. The week's cost is computed by multiplying the hours each employee worked by the rate of pay for that skill.
- The employee who is the manager of the project must complete a *project schedule*, which effectively is a design and development plan. In the project schedule (or plan), the manager must determine the tasks that will be performed to take the project from beginning to end. Each task has a task ID, a brief task description, starting and ending dates, the types of skills needed, and the number of employees (with the required skills) needed to complete the task. General tasks are the initial interview, database and system design, implementation, coding, testing, and final evaluation and sign-off. For example, GCS might have the project schedule shown in Table P5.10b.

TABLE
P5.10b

PROJECT ID: 1		DESCRIPTION: SALES MANAGEMENT SYSTEM		
COMPANY : SEE ROCKS		CONTRACT DATE: 2/12/2014		REGION: NW
START DATE: 3/1/2014		END DATE: 7/1/2014		BUDGET: \$15,500
START DATE	END DATE	TASK DESCRIPTION	SKILL(S) REQUIRED	QUANTITY REQUIRED
3/1/14	3/6/14	Initial interview	Project Manager	1
			Systems Analyst II	1
			DB Designer I	1
3/11/14	3/15/14	Database design	DB Designer I	1
3/11/14	4/12/14	System design	Systems Analyst II	1
			Systems Analyst I	2
3/18/14	3/22/14	Database implementation	Oracle DBA	1
3/25/14	5/20/14	System coding and testing	Cobol I	2
			Cobol II	1
			Oracle DBA	1
3/25/14	6/7/14	System documentation	Technical Writer	1
6/10/14	6/14/14	Final evaluation	Project Manager	1
			Systems Analyst II	1
			DB Designer I	1
			Cobol II	1
6/17/14	6/21/14	On-site system online and data loading	Project Manager	1
			Systems Analyst II	1
			DB Designer I	1
			Cobol II	1
7/1/14	7/1/14	Sign-off	Project Manager	1

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- GCS pools all of its employees by region; from this pool, employees are assigned to a specific task scheduled by the project manager. For example, in the first project's schedule, you know that a Systems Analyst II, Database Designer I, and Project Manager are needed for the period from 3/1/14 to 3/6/14. The project manager is assigned when the project is created and remains for the duration of the project. Using that information, GCS searches the employees who are located in the same region as the customer, matches the skills required, and assigns the employees to the project task.
- Each project schedule task can have many employees assigned to it, and a given employee can work on multiple project tasks. However, an employee can work on only one project task at a time. For example, if an employee is already assigned to work on a project task from 2/20/14 to 3/3/14, the employee cannot work on another task until the current assignment is closed (ends). The date that an assignment is closed does not necessarily match the ending date of the project schedule task, because a task can be completed ahead of or behind schedule.

- Given all of the preceding information, you can see that the assignment associates an employee with a project task, using the project schedule. Therefore, to keep track of the *assignment*, you require at least the following information: assignment ID, employee, project schedule task, assignment start date, and assignment end date. The end date could be any date, as some projects run ahead of or behind schedule. Table P5.10c shows a sample assignment form.

TABLE
P5.10c

PROJECT ID: 1		DESCRIPTION: SALES MANAGEMENT SYSTEM				
COMPANY: SEE ROCKS		CONTRACT DATE: 2/12/2014			AS OF: 03/29/14	
SCHEDULED				ACTUAL ASSIGNMENTS		
PROJECT TASK	START DATE	END DATE	SKILL	EMPLOYEE	START DATE	END DATE
Initial interview	3/1/14	3/6/14	Project Mgr. Sys. Analyst II DB Designer I	101-Connor S.	3/1/14	3/6/14
				102-Burklow S.	3/1/14	3/6/14
				103-Smith M.	3/1/14	3/6/14
Database design	3/11/14	3/15/14	DB Designer I	104-Smith M.	3/11/14	3/14/14
System design	3/11/14	4/12/14	Sys. Analyst II Sys. Analyst I Sys. Analyst I	105-Burklow S.	3/11/14	
				106-Bush E.	3/11/14	
				107-Zebras S.	3/11/14	
Database implementation	3/18/14	3/22/14	Oracle DBA	108-Smith J.	3/15/14	3/19/14
System coding and testing	3/25/14	5/20/14	Cobol I Cobol I Cobol II Oracle DBA	109-Summers A.	3/21/14	
				110-Ellis M.	3/21/14	
				111-Ephanor V.	3/21/14	
				112-Smith J.	3/21/14	
System documentation	3/25/14	6/7/14	Tech. Writer	113-Kilby S.	3/25/14	
Final evaluation	6/10/14	6/14/14	Project Mgr. Sys. Analyst II DB Designer I Cobol II			
On-site system online and data loading	6/17/14	6/21/14	Project Mgr. Sys. Analyst II DB Designer I Cobol II			
Sign-off	7/1/14	7/1/14	Project Mgr.			

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(Note: The assignment number is shown as a prefix of the employee name—for example, 101 or 102.) Assume that the assignments shown previously are the only ones as of the date of this design. The assignment number can be any number that matches your database design.

- Employee work hours are kept in a *work log*, which contains a record of the actual hours worked by employees on a given assignment. The work log is a form that the employee fills out at the end of each week (Friday) or at the end of each month. The form contains the date, which is either the current Friday of the month or the last workday of the month if it does not fall on a Friday. The form also contains the assignment ID, the total hours worked either that week or up to the end of the month, and the bill number to which the work-log entry is charged. Obviously, each work-log entry can be related to only one bill. A sample list of the current work-log entries for the first sample project is shown in Table P5.10d.

**TABLE
P5.10d**

EMPLOYEE NAME	WEEK ENDING	ASSIGNMENT NUMBER	HOURS WORKED	BILL NUMBER
Burklow S.	3/1/14	1-102	4	xxx
Connor S.	3/1/14	1-101	4	xxx
Smith M.	3/1/14	1-103	4	xxx
Burklow S.	3/8/14	1-102	24	xxx
Connor S.	3/8/14	1-101	24	xxx
Smith M.	3/8/14	1-103	24	xxx
Burklow S.	3/15/14	1-105	40	xxx
Bush E.	3/15/14	1-106	40	xxx
Smith J.	3/15/14	1-108	6	xxx
Smith M.	3/15/14	1-104	32	xxx
Zebras S.	3/15/14	1-107	35	xxx
Burklow S.	3/22/14	1-105	40	
Bush E.	3/22/14	1-106	40	
Ellis M.	3/22/14	1-110	12	
Ephanor V.	3/22/14	1-111	12	
Smith J.	3/22/14	1-108	12	
Smith J.	3/22/14	1-112	12	
Summers A.	3/22/14	1-109	12	
Zebras S.	3/22/14	1-107	35	
Burklow S.	3/29/14	1-105	40	
Bush E.	3/29/14	1-106	40	
Ellis M.	3/29/14	1-110	35	
Ephanor V.	3/29/14	1-111	35	
Kilby S.	3/29/14	1-113	40	
Smith J.	3/29/14	1-112	35	
Summers A.	3/29/14	1-109	35	
Zebras S.	3/29/14	1-107	35	

Note: xxx represents the bill ID. Use the one that matches the bill number in your database.

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- Finally, every 15 days, a *bill* is written and sent to the customer for the total hours worked on the project during that period. When GCS generates a bill, it uses the bill number to update the work-log entries that are part of the bill. In summary, a bill can refer to many work-log entries, and each work-log entry can be related to only one bill. GCS sent one bill on 3/15/14 for the first project (SEE ROCKS), totaling the hours worked between 3/1/14 and 3/15/14. Therefore, you can safely assume that there is only one bill in this table and that the bill covers the work-log entries shown in the preceding form.

Your assignment is to create a database that fulfills the operations described in this problem. The minimum required entities are employee, skill, customer, region, project, project schedule, assignment, work log, and bill. (There are additional required entities that are not listed.)

- Create all of the required tables and required relationships.
- Create the required indexes to maintain entity integrity when using surrogate primary keys.
- Populate the tables as needed, as indicated in the sample data and forms.