

Exercises

1. You are in charge of organizing a dinner-dance concert for a local charity. You have reserved a hall that will seat 30 couples and have hired a jazz combo.
 - a. Develop a scope statement for this project that contains examples of all the elements. Assume that the event will occur in 4 weeks and provide your best guess estimate of the dates for milestones.
 - b. What would the priorities likely be for this project?
2. In small groups, identify real life examples of a project that would fit each of the following priority scenarios:
 - a. Time-constrain, Scope-enhance, Cost-accept
 - b. Time-accept, Scope-constrain, Cost-accept
 - c. Time-constrain, Scope-accept, Cost-enhance
3. Develop a WBS for a project in which you are going to build a bicycle. Try to identify all of the major components and provide three levels of detail.
4. You are the father or mother of a family of four (kids ages 13 and 15) planning a weekend camping trip. Develop a responsibility matrix for the work that needs to be done prior to starting your trip.
5. Develop a WBS for a local stage play. Be sure to identify the deliverables and organizational units (people) responsible. How would you code your system? Give an example of the work packages in one of your cost accounts. Develop a corresponding OBS which identifies who is responsible for what.
6. Use an example of a project you are familiar with or are interested in. Identify the deliverables and organizational units (people) responsible. How would you code your system? Give an example of the work packages in one of your cost accounts.
7. Develop a communication plan for an airport security project. The project entails installing the hardware and software system that (1) scans a passenger's eyes, (2) fingerprints the passenger, and (3) transmits the information to a central location for evaluation.
8. Go to an Internet search engine (e.g., Google) and type in "project communication plan." Check three or four that have ".gov" as their source. How are they similar or dissimilar? What would be your conclusion concerning the importance of an internal communication plan?
9. Your roommate is about to submit a scope statement for a spring concert sponsored by the entertainment council at Western Evergreen State University (WESU). WESU is a residential university with over 22,000 students. This will be the first time in six years since WESU sponsored a spring concert. The entertainment council has budgeted \$40,000 for the project. The event is to occur on June 5th. Since your roommate knows you are taking a class on project management she has asked you to review her scope statement and make suggestions for improvement. She considers the concert a resume-building experience and wants to be as professional as possible. Below is a draft of her scope statement. What suggestions would you make and why?

WESU Spring Music Concert

Project Objective

To organize and deliver a 6-hour music concert

Deliverables

- Concert security
- Contact local newspapers and radio stations