4.5 Consider the following balance sheet:

BestCare HMO
Balance Sheet
June 30, 2011
(in thousands)

Assets	
Current Assets:	
Cash	$2,737
Net premiums receivable	821
Supplies	387
Total current assets	$3,945
Net property and equipment	$5,924
Total assets	$9,869
Liabilities and Net Assets	
Accounts payable—medical services	$2,145
Accrued expenses	929
Notes payable	382
Total current liabilities	$3,456
Long-term debt	$4,295
Total liabilities	$7,751
Net assets—unrestricted (equity)	$2,118
Total liabilities and net assets	$9,869

a. How does this balance sheet differ from the one presented in Exhibit 4.1 for Sunnyvale?
b. What is BestCare's net working capital for 2011?
c. What is BestCare's debt ratio? How does it compare with Sunnyvale's debt ratio?