

★ CHAPTER 24 ★

AN AFFLUENT SOCIETY

1953–1960

FOCUS QUESTIONS

- What were the main characteristics of the affluent society of the 1950s?
- How were the 1950s a period of consensus in both domestic policies and foreign affairs?
- What were the major thrusts of the civil rights movement in this period?
- What was the significance of the presidential election of 1960?

In 1958, during a “thaw” in the Cold War, the United States and the Soviet Union agreed to exchange national exhibitions in order to allow citizens of each “superpower” to become acquainted with life in the other. The Soviet Exhibition, unveiled in New York City in June 1959, featured factory machinery, scientific advances, and other illustrations of how communism had modernized a backward country. The following month, the American National Exhibition opened in Moscow. A showcase of consumer goods and leisure equipment, complete with stereo sets, a movie theater, home appliances, and twenty-two different cars, the exhibit, *Newsweek* observed, hoped to demonstrate the superiority of “modern capitalism with its ideology of political and economic freedom.” Yet the exhibit’s real message was not freedom but consumption—or, to be more precise, the equating of the two.

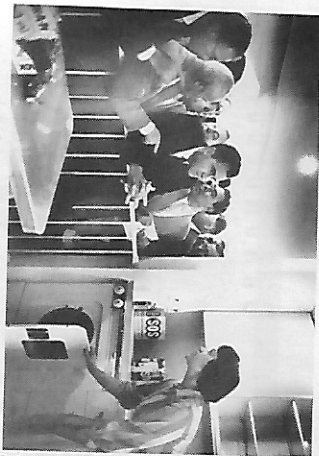
When Vice President Richard Nixon prepared for his trip to Moscow to launch the exhibition, a former ambassador to Russia urged him to emphasize American values: “We are idealists; they are materialists.” But the events of the opening day seemed to reverse these roles. Nixon devoted his address, entitled “What Freedom Means to Us,” not to freedom of expression or differing forms of government, but to the “extraordinarily high standard of living” in the United States, with its 56 million cars and 50 million television sets. The United States, he declared, had achieved what Soviets could only dream of—“prosperity for all in a classless society.”

The Moscow exhibition became the site of a classic Cold War confrontation over the meaning of freedom—the “kitchen debate” between Nixon and Soviet premier Nikita Khrushchev. Twice during the first day Nixon and Khrushchev engaged in unscripted debate about the merits of capitalism and communism. The first took place in the kitchen of a model suburban ranch house, the second in a futuristic “miracle kitchen” complete with a mobile robot that swept the floors. Supposedly the home of an average steelworker, the ranch house was the exhibition’s centerpiece. It represented, Nixon declared, the mass enjoyment of American freedom within a suburban setting—freedom of choice among products, colors, styles, and prices. It also implied a particular role for women. Throughout his exchanges with Khrushchev, Nixon used the words “women” and “housewives” interchangeably. Pointing to the automatic floor sweeper, the vice president remarked that in the United States “you don’t need a wife.”

Nixon’s decision to make a stand for American values in the setting of a suburban

• CHRONOLOGY •

1946	Mendez v. Westminster
1947	Levittown development starts
1950	David Riesman’s <i>The Lonely Crowd</i>
1952	United States detonates first hydrogen bomb
1953	Soviet Union detonates hydrogen bomb
1954	CIA-led Iranian coup <i>Brown v. Board of Education</i> CIA-led Guatemalan coup Geneva Accords for Vietnam AFL and CIO merge Allen Ginsberg’s <i>Howl</i> Montgomery bus boycott
1955–1956	“Southern Manifesto”
1956	Federal-Aid Highway Act
1957	Suez crisis Eisenhower Doctrine Southern Christian Leadership Conference organized Integration of Little Rock’s Central High School <i>Sputnik</i> launched Jack Kerouac’s <i>On the Road</i>
1958	National Defense Education Act
1959	Nixon-Khrushchev “kitchen debate”
1960	John F. Kennedy elected president
1962	Milton Friedman’s <i>Capitalism and Freedom</i>



Vice President Richard Nixon, with hands folded, and Soviet premier Nikita Khrushchev during the "kitchen debate," a discussion, among other things, of the meaning of freedom, which took place in 1959 at the American National Exposition in Moscow. Khrushchev makes a point while a woman demonstrates a washing machine.

he quipped, "that puts food in the mouth and pushes it down?" Many of the items on display, he continued, served "no useful purpose." Yet, in a sense, the Soviet leader conceded the debate when he predicted—quite incorrectly—that within seven years his country would surpass the United States in the production of consumer goods. For if material abundance was a battleground in the Cold War, American victory was certain.

THE GOLDEN AGE

The end of World War II was followed by what one scholar has called the "golden age" of capitalism, a period of economic expansion, stable prices, low unemployment, and rising standards of living that continued until 1973. Between 1946 and 1960, the American gross national product more than doubled and much of the benefit flowed to ordinary citizens in rising wages. In every measurable way—diet, housing, income, education, recreation—most Americans lived better than their parents and grandparents had. By 1960, an estimated 60 percent of Americans enjoyed what the government defined as a middle-class standard of living. The official poverty rate, 30 percent of all families in 1950, had declined to 22 percent a decade later (still, to be sure, representing more than one in five Americans).

Numerous innovations came into widespread use in these years, transforming Americans' daily lives. They included television, home air-conditioning,

automatic dishwashers, inexpensive long-distance telephone calls, and jet travel. Services like electricity, central heating, and indoor plumbing that within living memory had been enjoyed only by the rich and solidly middle class now became features of common life. —

Between 1950 and 1973, the average real wages of manufacturing workers doubled. Wages rose faster for low-income than high-income Americans, lessening economic inequality. Significant numbers of blue-collar men were able to earn enough at an early age to marry and support a family. At the time, widespread affluence, the improving economic status of working-class men and women, and the narrowing gap between rich and poor seemed to have become a permanent feature of American society, a model for other countries to follow. History would show that this was, in fact, an exceptional moment, made possible by government policies, a strong union movement, and the country's global economic dominance in the wake of World War II. When the long postwar boom ended in 1973 it would be succeeded by an even longer period of stagnant incomes for most Americans and increasing inequality.

A Changing Economy

Despite the economic recovery of western Europe and Japan after World War II, the United States remained the world's predominant industrial power. Major industries like steel, automobiles, and aircraft dominated the domestic and world markets for their products. Like other wars, the Cold War fueled industrial production and promoted a redistribution of the nation's population and economic resources. The West, especially the Seattle area, southern California, and the Rocky Mountain states, benefited enormously from government contracts for aircraft, guided missiles, and radar systems. The South became the home of numerous military bases and government-funded shipyards. Growth in the construction of aircraft engines and submarines counterbalanced the decline of New England's old textile and machinery industries, many of which relocated in the South to take advantage of low-cost nonunion labor.

In retrospect, the 1950s appear as the last decade of the industrial age in the United States. Since then, the American economy has shifted rapidly toward services, education, information, finance, and entertainment, while employment in manufacturing has declined. Even during the 1950s, the number of factory laborers fell slightly while clerical workers grew by nearly 25 percent and salaried employees in large corporate enterprises rose by 60 percent. Unions' very success in raising wages inspired employers to mechanize more and more elements of manufacturing in order to reduce labor costs. In 1956, for the first time in American history, white-collar workers outnumbered blue-collar factory and manual laborers.

The long-term trend toward fewer and larger farms continued. During the 1950s, the farm population fell from 23 million to 15 million, yet agricultural production rose by 50 percent, thanks to more efficient machinery, the application of chemical fertilizers and insecticides, increased use of irrigation to open land to cultivation in the West, and the development of new crop strains. The decade witnessed an acceleration of the transformation of southern life that had begun during World War II. New tractors and harvesting machinery and a continuing shift from cotton production to less labor-intensive soybean and poultry raising reduced the need for farm workers. More than 3 million black and white hired hands and sharecroppers migrated out of the region. The center of gravity of American farming shifted decisively to Texas, Arizona, and especially California. The large corporate farms of California, worked by Latino and Filipino migrant laborers, poured forth an endless supply of fruits and vegetables for the domestic and world markets. Items like oranges and orange juice, once luxuries, became an essential part of the American diet.

A Suburban Nation

The main engines of economic growth during the 1950s, however, were residential construction and spending on consumer goods. The postwar baby boom (discussed later) and the shift of population from cities to suburbs created an enormous demand for housing, television sets, home appliances, and cars. By 1960, suburban residents of single-family homes outnumbered urban dwellers and those living in rural areas. (Today, they outnumber both combined.)

During the 1950s, the number of houses in the United States doubled nearly all of them built in the suburbs that sprang up across the landscape. The dream of home ownership, the physical embodiment of hopes for a better life, came within reach of the majority of Americans. Developers pioneered inexpensive mass-building techniques, and government-backed low-interest loans to returning veterans allowed working-class men and women in large numbers to purchase homes. William and Alfred Levitt, who shortly after the war built the first Levittown on 1,200 acres of potato fields on Long Island near New York City, became the most famous suburban developers. Levittown's more than 10,000 houses were assembled quickly from prefabricated parts and priced well within the reach of most Americans. Levittown was soon home to 40,000 people. At the same time, suburbs required a new form of shopping center: the mall—to which people drove in their cars. In contrast to traditional mixed-use city centers crowded with pedestrians, malls existed solely for shopping and had virtually no public space.

The Growth of the West

The modern West emerged in the postwar years. Unlike the 1930s, when most migrants to the West came from the South and the Dust Bowl states, all parts of the country now contributed to the region's growth. Federal spending on dams, highways, and military installations helped to fuel the flow of people. So did the pleasant climate of many parts of the region, and the diffusion of air conditioning in warmer places such as Arizona and southern California. The rapid expansion of oil production (a result of the tremendous increase in automobile ownership) led to the explosive growth of urban centers connected to the oil industry such as Denver, Dallas, and Houston.

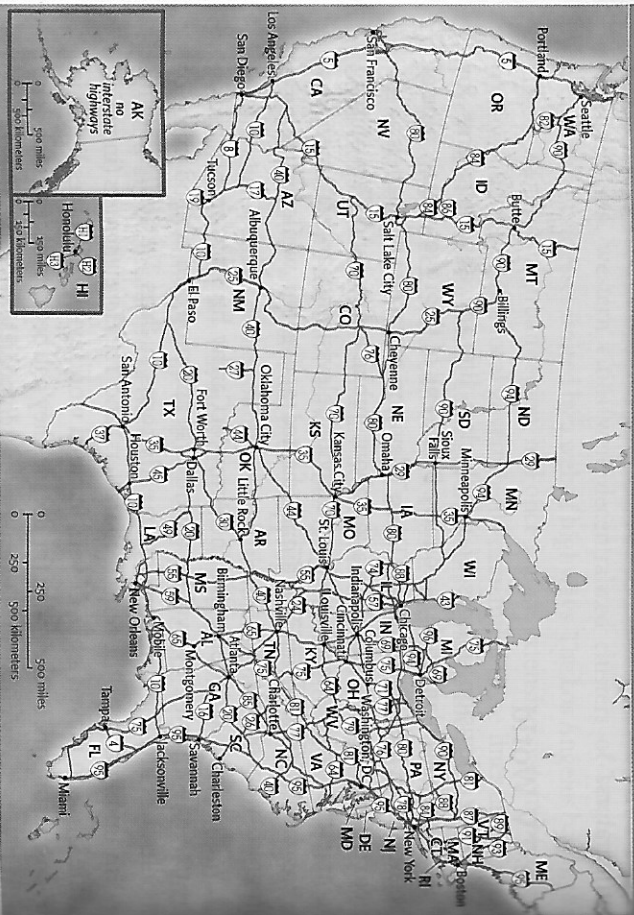
But it was California that became the most prominent symbol of the postwar suburban boom. Between World War II and 1975, more than 30 million Americans moved west of the Mississippi River. One-fifth of the population growth of the 1950s occurred in California alone. In 1963, it surpassed New York to become the nation's most populous state.

Most western growth took place in metropolitan areas, not on farms. But "centerless" western cities like Houston, Phoenix, and Los Angeles differed



Enel Hane's 1969 photograph of Albuquerque, New Mexico, could have been taken in any one of scores of American communities. As cities spread out, "strips," consisting of motels, gas stations, and nationally franchised businesses, became common. Meanwhile, older downtown business sections stagnated.

THE INTERSTATE HIGHWAY SYSTEM



Begun in 1956 and completed in 1993, the interstate highway system dramatically altered the American landscape and Americans' daily lives. It made possible more rapid travel by car and stimulated the growth of suburbs along its many routes.

tanks that had rolled off assembly lines in World War II, the region around the Great Lakes lagged in defense contracts. In the long term, the continued funneling of federal dollars from the North and Midwest to the Sunbelt would prove devastating to the old industrial heartland. But during the 1950s, the booming automobile industry, with its demand for steel, rubber, and other products, assured the region's continued prosperity.

improvements

The automobile, the pivot on which suburban life turned, transformed the nation's daily life, just as the interstate highway system (discussed later) transformed Americans' travel habits, making possible long-distance vacationing by car and commuting to work from ever-increasing distances. The result was an altered American landscape, leading to the construction of motels, drive-in movie theaters, and roadside eating establishments. The first McDonald's fast food restaurant opened in Illinois in 1954. Within ten years, having been franchised by California businessman Ray Kroc, approximately 700 McDonald's stands had been built, which had sold over 400 million hamburgers. The car symbolized the identification of freedom with individual mobility and private

choice On the road, Americans were constantly reminded in advertisement television shows, and popular songs, they truly enjoyed freedom. They imagine themselves as modern versions of western pioneers, able to beat the behind urban crowds and workplace pressures for the "open road."

Women at Work and at Home

The emergence of suburbia as a chief site of what was increasingly called "American way of life" placed pressure on the family—and especially women—to live up to freedom's promise. After 1945, women lost most of the industrial jobs they had performed during the war. As during most of American history, women who worked outside the home remained concentrated in low-paying nonunion jobs, such as clerical, sales, and service labor, rather than in manufacturing positions. After a sharp postwar drop in female employment, the number of women at work soon began to rise. By 1955, it reached the level of World War II. But the nature and aims of women's work changed. The modern woman, said *Look* magazine, worked part-time, to support the family's middle-class lifestyle, not to help pull it out of poverty to pursue personal fulfillment or an independent career. Working women earned, on average, only 60 percent of the income of men.

Despite the increasing numbers of wage-earning women, the suburban family's breadwinner was assumed to be male, while the wife remained home. Films, TV shows, and advertisements portrayed marriage as the important goal of American women. And during the 1950s, men and women reaffirmed the virtues of family life. They married younger (at an average twenty-two for men and twenty for women), divorced less frequently than in the past, and had more children (3.2 per family). A **baby boom** that lasted the mid-1960s followed the end of the war. At a time of low immigration, American population rose by nearly 30 million (almost 20 percent) during the 1950s. The increase arose mostly from the large number of births, but reflected the fact that Americans now lived longer than in the past, than the wide availability of "miracle drugs" like penicillin that had been developed during World War II to combat bacterial infections.

The family also became a weapon in the Cold War. The ability of women to remain at home, declared a government official, "separates us from the communist world," where a high percentage of women worked. To be sure, family life exalted during the 1950s differed from the patriarchal household of old. It was a modernized relationship, in which both partners received family obligations with personal fulfillment through shared consumer leisure activities, and sexual pleasure. Thanks to modern convenient personal freedom once associated with work could now be found at



Advertisers during the 1950s sought to convey the idea that women would enjoy their roles as suburban homemakers, as in this ad, which equates housework with a game of golf.

Frozen and prepared meals, exulted one writer in 1953, offered housewives “freedom from tedium, space, work, and their own inexperience”—quite a change from the Four Freedoms of World War II.

Like other forms of dissent, feminism seemed to have disappeared from American life or was widely dismissed as evidence of mental disorder. Prominent psychologists insisted that the unhappiness of individual women or even the desire to work for wages stemmed from a failure to accept the “maternal instinct.” “The independent woman,” declared the book *Modern Woman: The Lost Sex* (1947), “is a contradiction in terms.” The idea of domestic life as a refuge and of full-time motherhood as a woman’s “sphere” had a long history in the United States. But in the postwar suburbs, where family life was physically separated from work, relatives, and the web of social organizations typical of cities, it came close to realization.

A Segregated Landscape

For millions of city dwellers, the suburban utopia fulfilled the dream, postponed by depression and war, of home ownership and middle-class incomes. For beneficiaries of postwar prosperity, in the words of a Boston worker who made heroic sacrifices to move his family to the suburbs, the home became “the center of freedom.” The move to the suburbs also promoted Americanization, cutting residents off from urban ethnic communities and bringing them fully into the world of mass consumption. But if the suburbs offered a new site for the enjoyment of American freedom, they retained at least one familiar characteristic—rigid racial boundaries.

Suburbia has never been as uniform as either its celebrants or its critics claimed. There are upper-class suburbs, working-class suburbs, industrial suburbs, and “suburban” neighborhoods within city limits. But if the class uniformity of suburbia has been exaggerated, its racial uniformity was all too real. As late as the 1990s, nearly 90 percent of suburban whites lived in communities with non-white populations of less than 1 percent—the legacy of decisions by government, real estate developers, banks, and residents.

During the postwar suburban boom, federal agencies continued to insure mortgages that barred resale of houses to non-whites, thereby financing housing segregation. Even after the Supreme Court in 1948 declared such provisions legally unenforceable, banks and private developers barred non-whites from the suburbs and the government refused to subsidize their mortgages except in segregated enclaves. In 1960, blacks represented less than 3 percent of population of Chicago’s suburbs. The vast new communities built by William Levitt refused to allow blacks, including army veterans, to rent or purchase homes. “If we sell one house to a Negro family,” Levitt explained, “then 90 percent of our white customers will not buy into the community.” After a lawsuit, Levitt finally agreed during the 1960s to sell homes to non-whites, but at a pace that can only be described as glacial. In 1990, his Long Island community with a population of 53,000, included 127 black residents.

Public Housing and Urban Renewal

A Housing Act passed by Congress in 1949 authorized the construction of more than 800,000 units of public housing in order to provide a “decent home for every American family.” But the law set an extremely low ceiling on the income of residents—a rule demanded by private contractors seeking to avoid competition from the government in building homes for the middle class. This regulation limited housing projects to the very poor. Since white urban and suburban neighborhoods successfully opposed the construction of public housing, the concentration of poverty in urban non-white neighborhoods was increasingly confined to segregated neighborhoods in inner cities, reinforcing the concentration of poverty in urban non-white neighborhoods. At the same time, under programs of **urban renewal**, cities demolished public housing projects in city centers that occupied potentially valuable real estate. Their place, developers constructed retail centers and all-white middle-income housing complexes, and states built urban public universities like Wayne State in Detroit and the University of Illinois at Chicago. Los Angeles displaced a neighborhood of mixed ethnic groups in Chavez Ravine in order to build a stadium for the Dodgers, whose move in 1958 after sixty-eight years in Brooklyn seemed to symbolize the growing importance of California on the national scene. White residents displaced by urban renewal often moved to the suburbs. Non-whites, unable to do so, found housing in run-down city neighborhoods.

The Divided Society

Suburbanization hardened the racial lines of division in American life. Between 1950 and 1970, about 7 million white Americans left cities for the suburbs. Meanwhile, nearly 4 million blacks moved from the South

the North, greatly increasing the size of existing urban ghettos and creating entirely new ones. And half a million Puerto Ricans, mostly small coffee and tobacco farmers and agricultural laborers forced off the land when American sugar companies expanded their landholdings on the island moved to the mainland. Most ended up in New York City's East Harlem until then an Italian-American community. Although set in a different part of New York, the popular Broadway musical *West Side Story* dramatized the tensions between Puerto Rican newcomers and longtime urban residents. By the late 1960s, more Puerto Ricans lived in New York City than San Juan, the island's capital.

The process of racial exclusion became self-reinforcing. Non-whites remained concentrated in manual and unskilled jobs, the result of employment discrimination and their virtual exclusion from educational opportunities at public and private universities, including those outside the South. In 1950, only 12 percent of employed blacks held white-collar positions, compared with 45 percent of whites. As the white population and industrial jobs fled the old city centers for the suburbs, poorer blacks and Latinos remained trapped in urban ghettos, seen by many whites as places of crime, poverty, and welfare.

Suburbanites, for whom the home represented not only an emblem of freedom but the family's major investment, became increasingly fearful that any non-white presence would lower the quality of life and destroy property values. *Life* magazine quoted a white suburbanite discussing a prospective black neighbor: "He's probably a nice guy, but every time I see him, I see \$2,000 drop off the value of my house." Residential segregation was reinforced by "block busting"—a tactic of real-estate brokers who circulated exaggerated warnings of an impending influx of non-whites, to persuade alarmed white residents to sell their homes hastily. Because of this practice, some all-white neighborhoods quickly became all-minority enclaves rather than places where members of different races lived side by side.

"Freedom is equal housing too" became a slogan in the campaign for residential integration. But suburban home ownership long remained a white entitlement, with the freedom of non-whites to rent or purchase a home where they desired overridden by the claims of private property and "freedom of association." Even as the old divisions between white ethnic Americans faded in the suburban melting pot, racial barriers in housing, and therefore in public education and jobs, were reinforced.

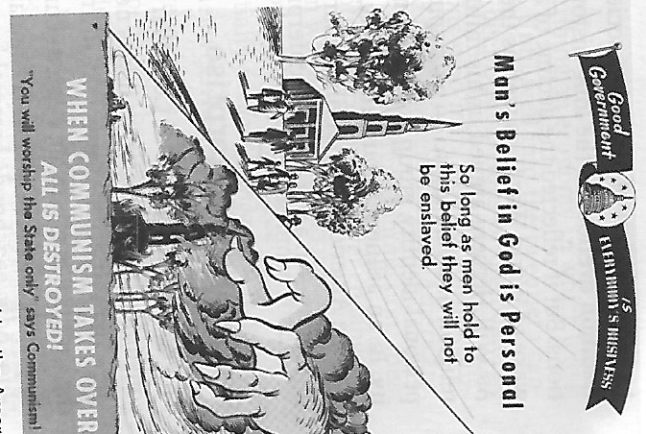
Cold War affluence coexisted with urban decay and racism, the seeds from which protest would soon flower. Yet to many observers in the 1950s it seemed that the ills of American society had been solved. Scholars celebrated the "end of ideology" and the triumph of a democratic, capitalist "consensus" in which all

Americans except the maladjusted and fanatics shared the same liberal values of individualism, respect for private property, and belief in equal opportunity. If problems remained, their solutions required technical adjustments, not structural change or aggressive political intervention.

Religion and Anticommunism

Both Protestant and Roman Catholic religious leaders played crucial roles in the spread of anticommunism and Cold War culture. Official American values celebrated the nation's religiously as opposed to "godless" communism. During the 1950s, a majority of Americans—the highest percentage in the nation's history—were affiliated with a church or synagogue. In 1954, to "strengthen our national resistance to communism," Congress added the words "under God" to the Pledge of Allegiance. In 1957, "In God We Trust" was included on paper money. Big-budget Hollywood films like *The Ten Commandments* and *Ben Hur* celebrated early Judaism and Christianity. As noted in the previous chapter, Soviet domination of strongly Catholic eastern Europe inspired powerful currents of anticommunism among Catholic ethnic groups in the United States. Leading clerics like Bishop Fulton J. Sheen of the Catholic Church and Protestant evangelist Billy Graham used radio and television to spread to millions a religious message heavily imbued with anticommunism. Communism, Graham declared, was not only an economic and political outlook but a religion—one "inspired, directed and motivated by the Devil himself."

As for religious differences, the source of persistent tension in American history, these were absorbed within a common "Judeo-Christian" heritage, a notion that became central to the cultural and political dialogue of the 1950s. This newly invented tradition sought to demonstrate that Catholics, Protestants, and Jews shared the same history and values and had all contributed



An image from a booklet issued by the American Economic Foundation illustrates the linkage of anticommunism and religious faith during the Cold War. The hairy hand in the bottom half of the drawing represents the communists' threat, which endangers religious freedom in the United States.

to the evolution of American society. The idea of a unified Judeo-Christian tradition overlooked the long history of hostility among religious denominations. But it reflected the decline of anti-Semitism and anti-Catholicism in the wake of World War II, as well as the ongoing secularization of American life. As Will Herberg argued in his influential book *Protestant-Catholic-Jew* (1955), religion now had less to do with spiritual activities or sacred values than with personal identity, group assimilation, and the promotion of traditional morality. In an affluent suburban society, Herberg argued, the "common religion" was the American way of life, a marriage of democratic values and economic prosperity—in a phrase, "free enterprise."

Selling Free Enterprise

The economic content of Cold War freedom increasingly came to focus on consumer capitalism, or, as it was now universally known, "free enterprise." More than political democracy or freedom of speech, which many allies of the United States outside western Europe lacked, an economic system resting on private ownership united the nations of the Free World. A week before his Truman Doctrine speech, in a major address on economic policy, the president reduced Roosevelt's Four Freedoms to three. Freedom of speech and worship remained, but freedom from want and fear had been replaced by freedom of enterprise, "part and parcel," said Truman, of the American way of life.

Even more than during World War II, what one historian calls the "selling of free enterprise" became a major industry, involving corporate advertising, school programs, newspaper editorials, and civic activities. Convinced that advertising represented "a new weapon in the world-wide fight for freedom," the Advertising Council invoked cherished symbols like the Statue of Liberty and the Liberty Bell in the service of "competitive free enterprise." To be sure, the free enterprise campaigners did not agree on every issue. Some businessmen believed that defending free enterprise required rolling back much of the power that labor unions had gained in the past decade, dismantling New Deal regulations, and restricting the economic role of government. Representing what might be called business's more liberal wing, the Advertising Council, in its "American Economic System" ad campaign of 1949, reaffirmed labor's right to collective bargaining and the importance of government-business cooperation. Indeed, despite talk of the glories of the free market, government policies played a crucial role in the postwar boom. The rapid expansion of the suburban middle class owed much to federal tax subsidies, mortgage guarantees for home purchases, dam and highway construction, military contracts, and benefits under the GI Bill.

People's Capitalism

Free enterprise seemed an odd way of describing an economy in which a few large corporations dominated key sectors. Until well into the twentieth century, most ordinary Americans had been deeply suspicious of big business, associating it with images of robber barons who manipulated politics, suppressed economic competition, and treated their workers unfairly. Americans, wrote David Lilienthal, chairman of the Atomic Energy Commission, must abandon their traditional fear that concentrated economic power endangered "our very liberties." Large-scale production was not only necessary to fighting the Cold War, but it enhanced freedom by multiplying consumer goods. "By freedom," wrote Lilienthal, "I mean essentially *freedom to choose* . . . It means a maximum range of choice for the consumer when he spends his dollar." By the end of the 1950s, public-opinion surveys revealed that more than 80 percent of Americans believed that "our freedom depends on the free enterprise system."

A sharp jump in the number of individuals investing in Wall Street inspired talk of a new "people's capitalism." In 1953, 4.5 million Americans—only slightly more than in 1928—owned shares of stock. By the mid-1960s, the number had grown to 25 million. In the face of widespread abundance, who could deny that the capitalist marketplace embodied individual freedom or that poverty would soon be a thing of the past? "It was American Freedom," proclaimed *Life* magazine, "by which and through which this amazing achievement of wealth and power was fashioned."

The Libertarian Conservatives

During the 1950s, a group of thinkers began the task of reviving conservatism and reclaiming the idea of freedom from liberals. Although largely ignored outside their own immediate circle, they developed ideas that would define conservative thought for the next half-century. One was opposition to a strong national government, an outlook that had been given new political life in conservatives' bitter reaction against the New Deal. To these "libertarian" conservatives, freedom meant individual autonomy, limited government, and unregulated capitalism.

These ideas had great appeal to conservative entrepreneurs, especially in the rapidly growing South and West. Many businessmen who desired to pursue their economic fortunes free of government regulation, high taxes, and labor unions found intellectual reinforcement in the writings of the young economist Milton Friedman. In 1962, Friedman published *Capitalism and Freedom*, which identified the free market as the necessary foundation for individual liberty. This was not an uncommon idea during the Cold War, but Friedman pushed it

to extreme conclusions. He called for turning over to the private sector virtually all government functions and the repeal of minimum wage laws, the graduated income tax, and the Social Security system. Friedman extended the idea of unrestricted free choice into virtually every realm of life. Government, he insisted, should seek to regulate neither the economy nor individual conduct.

The New Conservatism

Friedman was indirectly criticizing not only liberalism but also the "new conservatism," a second strand of thought that became increasingly prominent in the 1950s. Convinced that the Free World needed to arm itself morally and intellectually, not just militarily, for the battle against communism, "new conservatives" like writers Russell Kirk and Richard Weaver insisted that toleration of difference—a central belief of modern liberalism—offered no substitute for the search for absolute truth. Weaver's book, *Ideas Have Consequences* (1948), a rambling philosophical treatise that surprisingly became the most influential statement of this new traditionalism, warned that the West was suffering from moral decay and called for a return to a civilization based on values grounded in the Christian tradition and in timeless notions of good and evil.

The "new conservatives" understood freedom as first and foremost a moral condition. It required a decision by independent men and women to lead virtuous lives, or governmental action to force them to do so. Although they wanted government expelled from the economy, new conservatives trusted it to regulate personal behavior, to restore a Christian morality they saw as growing weaker and weaker in American society.

Here lay the origins of a division in conservative ranks that would persist into the twenty-first century. Unrestrained individual choice and moral virtue are radically different starting points from which to discuss freedom. Was the purpose of conservatism, one writer wondered, to create the "free man" or the "good man"? Libertarian conservatives spoke the language of progress and personal autonomy; the "new conservatives" emphasized tradition, community, and moral commitment. The former believed that too many barriers existed to the pursuit of individual liberty. The latter condemned an excess of individualism and a breakdown of common values.

Fortunately for conservatives, political unity often depends less on intellectual coherence than on the existence of a common foe. And two powerful enemies became focal points for the conservative revival—the Soviet Union abroad and the federal government at home. Anticommunism, however, did not clearly distinguish conservatives from liberals, who also supported the Cold War. What made conservatism distinct was its antagonism to "big government" in America, at least so long as it was controlled by liberals who, conservatives

believed, tolerated or encouraged immorality. Republican control of the agency did not lessen conservatives' hostility to the federal government because they did not consider President Eisenhower one of their own.

THE EISENHOWER ERA

Ike and Nixon

Dwight D. Eisenhower, or "Ike," as he was affectionately called, emerged World War II as the military leader with the greatest political appeal because his public image of fatherly warmth set him apart from other full generals like the arrogant Douglas MacArthur. Eisenhower's party affiliation was unknown. In 1948, he voted for Truman, and he accepted Truman's invitation to return to Europe as Supreme Commander of NATO forces. But parties wanted him as their candidate in 1952. But Eisenhower became convinced that Senator Robert A. Taft of Ohio, a leading contender for the Republican nomination, would lead the United States back toward isolation. Eisenhower entered the contest and won the Republican nomination.

As his running mate, Eisenhower chose Richard Nixon of California, a World War II veteran who had made a name for himself by vigorous anticommunism. In his first campaign for Congress, in 1946, Nixon attacked his opponent as an advocate of "state socialism." He gained greater fame by his pursuit of Alvin Karpis, a member of the House Un-American Activities Committee. Nixon's election to the U.S. Senate in 1950 in a campaign in which he suggested Democratic candidate, Congresswoman Helen Gahagan Douglas, had cemented his conservative sympathies.

These tactics gave Nixon a lifelong reputation for opportunism and pragmatism. But Nixon was also a shrewd politician, who pioneered efforts to reform the Republican Party's image from defender of business to champion of the "forgotten man"—the hardworking citizen burdened by heavy taxes and unresponsive government bureaucracies. In using populist language to promote free market economics, Nixon helped to lay the foundation for the triumph of conservatism a generation later.

The 1952 Campaign

Almost as soon as he won the vice-presidential nomination, Nixon ran in the 1952 presidential election. Over press reports that wealthy Californians had created a private fund to elect him, Eisenhower considered dropping him from the ticket. But in his nationally televised thirty-minute address in which he drew attack