

**PROFIT AND LOSS STATEMENT**  
**FISCAL YEAR 2017**  
(In Thousands of Dollars)

	Actual	Budget	Variance	Variance Percent
Gross Patient Services Revenue				
Inpatient	\$515,994	\$496,843	\$19,151	3.9%
Outpatient	\$341,769	\$332,764	\$9,005	2.7%
Total Gross Patient Services Revenue (GPSR)	\$857,763	\$829,607	\$28,156	3.4%
Deductions From Revenue				
Contractual Allowances	\$498,732	\$479,560	-\$19,172	-4.0%
Charity Care	\$23,760	\$22,230	-\$1,531	-6.9%
Net Patient Services Revenue	\$335,272	\$327,818	\$7,454	2.3%
Indirect Research Revenue	\$31,555	\$30,951	\$605	2.0%
Other Operating Revenue	\$16,089	\$15,126	\$964	6.4%
Total Operating Revenue	\$382,916	\$373,894	\$9,022	2.4%
Expenses				
Salaries & Wages	\$152,628	\$151,908	-\$720	-0.5%
Employee Benefits	\$26,517	\$26,726	\$209	0.8%
Supplies	\$58,682	\$56,421	-\$2,261	-4.0%
Utilities	\$9,503	\$10,187	\$685	6.7%
Other	\$81,249	\$77,487	-\$3,762	-4.9%
Depreciation	\$27,300	\$27,468	\$168	0.6%
Provision for Bad Debt	\$8,758	\$10,126	\$1,368	13.5%
Interest	\$4,956	\$5,485	\$529	9.6%
Total Operating Expense	\$369,592	\$365,806	-\$3,786	-1.0%
Income (Loss) from Operations	\$13,324	\$8,088	\$5,237	n/a
Percentage of Total Revenue	3.5%	2.2%		

Note: Positive variances are favorable to budget; negative variances are unfavorable to budget.

FIGURE 11.1 Sample profit and loss (P&L) statement.

aritable care, or not collected from those who are expected to pay (bad debt). Therefore, charges are

is determined for inpatient episodes of care by the charge diagnosis (diagnosis-related group [DRG]) adjusted for variations in regional cost of living, and organizational involvement