

2. The means of correct training

At the beginning of the seventeenth century, Walhausen spoke of 'strict discipline' as an art of correct training. The chief function of the disciplinary power is to 'train', rather than to select and to levy; or, no doubt, to train in order to levy and select all the more. It does not link forces together in order to reduce them; it seeks to bind them together in such a way as to multiply and use them. Instead of bending all its subjects into a single uniform mass, it separates, analyses, differentiates, carries its procedures of decomposition to the point of necessary and sufficient single units. It 'trains' the moving, confused, useless multitudes of bodies and forces into a multiplicity of individual elements – small, separate cells, organic autonomies, genetic identities and continuities, combinatory segments. Discipline 'makes' individuals; it is the specific technique of a power that regards individuals both as objects and as instruments of its exercise. It is not a triumphant power, which because of its own excess can pride itself on its omnipotence; it is a modest, suspicious power, which functions as a calculated, but permanent economy. These are humble modalities, minor procedures, as compared with the majestic rituals of sovereignty or the great apparatuses of the state. And it is precisely they that were gradually to invade the major forms, altering their mechanisms and imposing their procedures. The legal apparatus was not to escape this scarcely secret invasion. The success of disciplinary power derives no doubt from the use of simple instruments; hierarchical observation, normalizing judgement and their combination in a procedure that is specific to it, the examination.

Hierarchical observation

The exercise of discipline presupposes a mechanism that coerces by means of observation; an apparatus in which the techniques that

make it possible to see induce effects of power, and in which, conversely, the means of coercion make those on whom they are applied clearly visible. Slowly, in the course of the classical age, we see the construction of those 'observatories' of human multiplicity for which the history of the sciences has so little good to say. Side by side with the major technology of the telescope, the lens and the light beam, which were an integral part of the new physics and cosmology, there were the minor techniques of multiple and intersecting observations, of eyes that must see without being seen; using techniques of subjection and methods of exploitation, an obscure art of light and the visible was secretly preparing a new knowledge of man.

These 'observatories' had an almost ideal model: the military camp – the short-lived, artificial city, built and reshaped almost at will; the seat of a power that must be all the stronger, but also all the more discreet, all the more effective and on the alert in that it is exercised over armed men. In the perfect camp, all power would be exercised solely through exact observation; each gaze would form a part of the overall functioning of power. The old, traditional square plan was considerably refined in innumerable new projects. The geometry of the paths, the number and distribution of the tents, the orientation of their entrances, the disposition of files and ranks were exactly defined; the network of gazes that supervised one another was laid down: 'In the parade ground, five lines are drawn up, the first is sixteen feet from the second; the others are eight feet from one another; and the last is eight feet from the arms dépôts. The arms dépôts are ten feet from the tents of the junior officers, immediately opposite the first tentpole. A company street is fifty-one feet wide. . . All tents are two feet from one another. The tents of the subalterns are opposite the alleys of their companies. The rear tentpole is eight feet from the last soldiers' tent and the gate is opposite the captains' tent. . . The captains' tents are erected opposite the streets of their companies. The entrance is opposite the companies themselves.'¹ The camp is the diagram of a power that acts by means of general visibility. For a long time this model of the camp or at least its underlying principle was found in urban development, in the construction of working-class housing estates, hospitals, asylums, prisons, schools: the spatial 'nesting' of hierarchized

surveillance. The principle was one of 'embedding' (*'encastrément'*). The camp was to the rather shameful art of surveillance what the dark room was to the great science of optics.

A whole problematic then develops: that of an architecture that is no longer built simply to be seen (as with the ostentation of palaces), or to observe the external space (cf. the geometry of fortresses), but to permit an internal, articulated and detailed control – to render visible those who are inside it; in more general terms, an architecture that would operate to transform individuals: to act on those it shelters, to provide a hold on their conduct, to carry the effects of power right to them, to make it possible to know them, to alter them. Stones can make people docile and knowable. The old simple schema of confinement and enclosure – thick walls, a heavy gate that prevents entering or leaving – began to be replaced by the calculation of openings, of filled and empty spaces, passages and transparencies. In this way the hospital building was gradually organized as an instrument of medical action: it was to allow a better observation of patients, and therefore a better calibration of their treatment; the form of the buildings, by the careful separation of the patients, was to prevent contagions; lastly, the ventilation and the air that circulated around each bed was to prevent the deleterious vapours from stagnating around the patient, breaking down his humours and spreading the disease by their immediate effects. The hospital – which was to be built in the second half of the century and for which so many plans were drawn up after the Hôtel-Dieu was burnt down for the second time – was no longer simply the roof under which penury and imminent death took shelter; it was, in its very materiality, a therapeutic operator.

Similarly, the school building was to be a mechanism for training. It was as a pedagogical machine that Pâris-Duverney conceived the École Militaire, right down to the minute details that he had imposed on the architect, Gabriel. Train vigorous bodies, the imperative of health; obtain competent officers, the imperative of qualification; create obedient soldiers, the imperative of politics; prevent debauchery and homosexuality, the imperative of morality. A fourfold reason for establishing sealed compartments between individuals, but also apertures for continuous surveillance. The very building of the École was to be an apparatus for observation; the rooms were

distributed along a corridor like a series of small cells; at regular intervals, an officer's quarters were situated, so that 'every ten pupils had an officer on each side'; the pupils were confined to their cells throughout the night; and Pâris had insisted that 'a window be placed on the corridor wall of each room from chest-level to within one or two feet of the ceiling. Not only is it pleasant to have such windows, but one would venture to say that it is useful, in several respects, not to mention the disciplinary reasons that may determine this arrangement' (quoted in Laulan, 117–18). In the dining-rooms was 'a slightly raised platform for the tables of the inspectors of studies, so that they may see all the tables of the pupils of their divisions during meals'; latrines had been installed with half-doors, so that the supervisor on duty could see the head and legs of the pupils, and also with side walls sufficiently high 'that those inside cannot see one another'.² This infinitely scrupulous concern with surveillance is expressed in the architecture by innumerable petty mechanisms. These mechanisms can only be seen as unimportant if one forgets the role of this instrumentation, minor but flawless, in the progressive objectification and the ever more subtle partitioning of individual behaviour. The disciplinary institutions secreted a machinery of control that functioned like a microscope of conduct; the fine, analytical divisions that they created formed around men an apparatus of observation, recording and training. How was one to subdivide the gaze in these observation machines? How was one to establish a network of communications between them? How was one so to arrange things that a homogeneous, continuous power would result from their calculated multiplicity?

The perfect disciplinary apparatus would make it possible for a single gaze to see everything constantly. A central point would be both the source of light illuminating everything, and a locus of convergence for everything that must be known: a perfect eye that nothing would escape and a centre towards which all gazes would be turned. This is what Ledoux had imagined when he built Arc-et-Senans; all the buildings were to be arranged in a circle, opening on the inside, at the centre of which a high construction was to house the administrative functions of management, the policing functions of surveillance, the economic functions of control and checking, the religious functions of encouraging obedience and work; from here

all orders would come, all activities would be recorded, all offences perceived and judged; and this would be done immediately with no other aid than an exact geometry. Among all the reasons for the prestige that was accorded in the second half of the eighteenth century, to circular architecture, one must no-doubt include the fact that it expressed a certain political utopia.

But, the disciplinary gaze did, in fact, need relays. The pyramid was able to fulfil, more efficiently than the circle, two requirements: to be complete enough to form an uninterrupted network – consequently the possibility of multiplying its levels, and of distributing them over the entire surface to be supervised; and yet to be discreet enough not to weigh down with an inert mass on the activity to be disciplined, and not to act as a brake or an obstacle to it; to be integrated into the disciplinary mechanism as a function that increases its possible effects. It had to be broken down into smaller elements, but in order to increase its productive function: specify the surveillance and make it functional.

This was the problem of the great workshops and factories, in which a new type of surveillance was organized. It was different from the one practised in the régimes of the manufactories, which had been carried out from the outside by inspectors, entrusted with the task of applying the regulations; what was now needed was an intense, continuous supervision; it ran right through the labour process; it did not bear – or not only – on production (the nature and quantity of raw materials, the type of instruments used, the dimensions and quality of the products); it also took into account the activity of the men, their skill, the way they set about their tasks, their promptness, their zeal, their behaviour. But it was also different from the domestic supervision of the master present beside his workers and apprentices; for it was carried out by clerks, supervisors and foremen. As the machinery of production became larger and more complex, as the number of workers and the division of labour increased, supervision became ever more necessary and more difficult. It became a special function, which had nevertheless to form an integral part of the production process, to run parallel to it throughout its entire length. A specialized personnel became indispensable, constantly present and distinct from the workers: 'In the large factory, everything is regulated by the clock. The workers are

treated strictly and harshly. The clerks, who are used to treating them with an air of superiority and command, which is really necessary with the multitude, treat them with severity or contempt; hence these workers either cost more or leave the factory soon after arrival' (*Encyclopédie*, article on 'Manufacture'). But, although the workers preferred a framework of a guild type to this new régime of surveillance, the employers saw that it was indissociable from the system of industrial production, private property and profit. At the scale of a factory, a great iron-works or a mine, 'the objects of expenditure are so multiplied, that the slightest dishonesty on each object would add up to an immense fraud, which would not only absorb the profits, but would lead to a loss of capital . . . the slightest incompetence, if left unnoticed and therefore repeated each day, may prove fatal to the enterprise to the extent of destroying it in a very short time'; hence the fact that only agents, directly dependent on the owner, and entrusted with this task alone would be able to see 'that not a sou is spent uselessly, that not a moment of the day is lost'; their role would be 'to supervise the workers, to inspect all the places of work, to inform the directors of everything that takes place' (Cournol). Surveillance thus becomes a decisive economic operator both as an internal part of the production machinery and as a specific mechanism in the disciplinary power. 'The work of directing, superintending and adjusting becomes one of the functions of capital, from the moment that the labour under the control of capital, becomes cooperative. Once a function of capital, it requires special characteristics' (Marx, *Capital*, vol. 1, 313).

The same movement was to be found in the reorganization of elementary teaching: the details of surveillance were specified and it was integrated into the teaching relationship. The development of the parish schools, the increase in the number of their pupils, the absence of methods for regulating simultaneously the activity of a whole class, and the disorder and confusion that followed from this made it necessary to work out a system of supervision. In order to help the teacher, Batencour selected from among the best pupils a whole series of 'officers' – intendants, observers, monitors, tutors, reciters of prayers, writing officers, receivers of ink, almoners and visitors. The roles thus defined were of two kinds: the first involved material tasks (distributing ink and paper, giving alms to the poor,

reading spiritual texts on feast days, etc.); the second involved surveillance: the 'observers must record who left his bench, who was talking, who did not have his rosary, or Book of Hours, who did not comport himself properly at mass, who committed an impure act, who indulged in idle talk or was unruly in the street'; the 'admonitors' were placed in charge of those 'who talk or hum when studying their lessons and those who will not write and who waste their time in play'; the 'visitors' called on the families of pupils who had been absent or who had committed serious offences. The 'intendants' supervised all the other officers. Only the 'tutors' had a pedagogical role: their task was to teach the pupils reading, two by two, in low tones (M.I.D.B., 68-83). A few decades later, Demia favoured a hierarchy of the same type but almost all the functions of surveillance were duplicated by a pedagogical role: an assistant teacher taught the holding of the pen, guided the pupil's hand, corrected mistakes and at the same time 'marked down trouble-makers'; another assistant teacher had the same tasks in the reading class; the intendant who supervised the other officers and was in charge of behaviour in general also had the task of 'initiating newcomers into the customs of the school'; the decurions got the pupils to recite their lessons and 'marked down' those who did not know them.⁸ We have here a sketch of an institution of the 'mutual' type in which three procedures are integrated into a single mechanism: teaching proper, the acquisition of knowledge by the very practice of the pedagogical activity and a reciprocal, hierarchized observation. A relation of surveillance, defined and regulated, is inscribed at the heart of the practice of teaching, not as an additional or adjacent part, but as a mechanism that is inherent to it and which increases its efficiency.

Hierarchized, continuous and functional surveillance may not be one of the great technical 'inventions' of the eighteenth century, but its insidious extension owed its importance to the mechanisms of power that it brought with it. By means of such surveillance, disciplinary power became an 'integrated' system, linked from the inside to the economy and to the aims of the mechanism in which it was practised. It was also organized as a multiple, automatic and anonymous power; for although surveillance rests on individuals, its functioning is that of a network of relations from top to bottom, but also to a certain extent from bottom to top and laterally; this

network 'holds' the whole together and traverses it in its entirety with effects of power that derive from one another: supervisors, perpetually supervised. The power in the hierarchized surveillance of the disciplines is not possessed as a thing, or transferred as a property; it functions like a piece of machinery. And, although it is true that its pyramidal organization gives it a 'head', it is the apparatus as a whole that produces 'power' and distributes individuals in this permanent and continuous field. This enables the disciplinary power to be both absolutely indiscreet, since it is everywhere and always alert, since by its very principle it leaves no zone of shade and constantly supervises the very individuals who are entrusted with the task of supervising; and absolutely 'discreet', for it functions permanently and largely in silence. Discipline makes possible the operation of a relational power that sustains itself by its own mechanism and which, for the spectacle of public events, substitutes the uninterrupted play of calculated gazes. Thanks to the techniques of surveillance, the 'physics' of power, the hold over the body, operate according to the laws of optics and mechanics, according to a whole play of spaces, lines, screens, beams, degrees and without recourse, in principle at least, to excess, force or violence. It is a power that seems all the less 'corporal' in that it is more subtly 'physical'.

Normalizing judgement

1. At the orphanage of the Chevalier Paulet, the sessions of the tribunal that met each morning gave rise to a whole ceremonial: 'We found all the pupils drawn up as if for battle, in perfect alignment, immobility and silence. The major, a young gentleman of sixteen years, stood outside the ranks, sword in hand; at his command, the troop broke ranks at the double and formed a circle. The council met in the centre; each officer made a report of his troop for the preceding twenty-four hours. The accused were allowed to defend themselves; witnesses were heard; the council deliberated and, when agreement was reached, the major announced the number of guilty, the nature of the offences and the punishments ordered. The troop then marched off in the greatest order' (Pictet). At the heart of all disciplinary systems functions a small penal mechanism.

It enjoys a kind of judicial privilege with its own laws, its specific offences, its particular forms of judgement. The disciplines established an 'infra-penalty'; they partitioned an area that the laws had left empty; they defined and repressed a mass of behaviour that the relative indifference of the great systems of punishment had allowed to escape. 'On entering, the companions will greet one another . . . on leaving, they must lock up the materials and tools that they have been using and also make sure that their lamps are extinguished'; 'it is expressly forbidden to amuse companions by gestures or in any other way'; they must 'comport themselves honestly and decently'; anyone who is absent for more than five minutes without warning M. Oppenheim will be 'marked down for a half-day'; and in order to be sure that nothing is forgotten in this meticulous criminal justice, it is forbidden to do 'anything that may harm M. Oppenheim and his companions' (Oppenheim, 29 September 1809). The workshop, the school, the army were subject to a whole micro-penalty of time (latenesses, absences, interruptions of tasks), of activity (inattention, negligence, lack of zeal), of behaviour (impoliteness, disobedience), of speech (idle chatter, insolence), of the body ('incorrect' attitudes, irregular gestures, lack of cleanliness), of sexuality (impurity, indecency). At the same time, by way of punishment, a whole series of subtle procedures was used, from light physical punishment to minor deprivations and petty humiliations. It was a question both of making the slightest departures from correct behaviour subject to punishment, and of giving a punitive function to the apparently indifferent elements of the disciplinary apparatus: so that, if necessary, everything might serve to punish the slightest thing; each subject find himself caught in a punishable, punishing universality. 'By the word punishment, one must understand everything that is capable of making children feel the offence they have committed, everything that is capable of humiliating them, of confusing them: . . . a certain coldness, a certain indifference, a question, a humiliation, a removal from office' (La Salle, *Conduite* . . ., 204-5).

2. But discipline brought with it a specific way of punishing that was not only a small-scale model of the court. What is specific to the disciplinary penalty is non-observance, that which does not measure up to the rule, that departs from it. The whole indefinite

domain of the non-conforming is punishable: the soldier commits an 'offence' whenever he does not reach the level required; a pupil's 'offence' is not only a minor infraction, but also an inability to carry out his tasks. The regulations for the Prussian infantry ordered that a soldier who had not correctly learnt to handle his rifle should be treated with the 'greatest severity'. Similarly, 'when a pupil has not retained the catechism from the previous day, he must be forced to learn it, without making any mistake, and repeat it the following day; either he will be forced to hear it standing or kneeling, his hands joined, or he will be given some other penance'.

The order that the disciplinary punishments must enforce is of a mixed nature: it is an 'artificial' order, explicitly laid down by a law, a programme, a set of regulations. But it is also an order defined by natural and observable processes: the duration of an apprenticeship, the time taken to perform an exercise, the level of aptitude refer to a regularity that is also a rule. The children of the Christian Schools must never be placed in a 'lesson' of which they are not yet capable, for this would expose them to the danger of being unable to learn anything; yet the duration of each stage is fixed by regulation and a pupil who at the end of three examinations has been unable to pass into the higher order must be placed, well in evidence, on the bench of the 'ignorant'. In a disciplinary régime punishment involves a double juridico-natural reference.

3. Disciplinary punishment has the function of reducing gaps. It must therefore be essentially *corrective*. In addition to punishments borrowed directly from the judicial model (fines, flogging, solitary confinement), the disciplinary systems favour punishments that are exercise – intensified, multiplied forms of training, several times repeated: the regulations of 1766 for the infantry laid down that lance-corporals 'who show some negligence or lack of willingness will be reduced to the rank of private', and they will be able to rise to their former rank only after new exercises and a new examination. As Jean-Baptiste de La Salle put it: 'Of all penances, impositions are the most honest for a teacher, the most advantageous for the parents'; they make it possible to 'derive, from the very offences of the children, means of advancing their progress by correcting their defects'; to those, for example, 'who have not written all that they were supposed to write or who have not applied

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themselves to doing it well, one can give some impositions to write out or to learn by heart' (La Salle, *Conduite* . . ., 205). Disciplinary punishment is, in the main, isomorphic with obligation itself; it is not so much the vengeance of an outraged law as its repetition, its reduplicated insistence. So much so that the corrective effect expected of it involves only incidentally expiation and repentance; it is obtained directly through the mechanics of a training. To punish is to exercise.

4. In discipline, punishment is only one element of a double system: gratification-punishment. And it is this system that operates in the process of training and correction. The teacher 'must avoid, as far as possible, the use of punishment; on the contrary, he must endeavour to make rewards more frequent than penalties, the lazy being more encouraged by the desire to be rewarded in the same way as the diligent than by the fear of punishment; that is why it will be very beneficial, when the teacher is obliged to use punishment, to win the heart of the child if he can before doing so' (Demia, 17). This mechanism with two elements makes possible a number of operations characteristic of disciplinary penalty. First, the definition of behaviour and performance on the basis of the two opposed values of good and evil; instead of the simple division of the prohibition, as practised in penal justice, we have a distribution between a positive pole and a negative pole; all behaviour falls in the field between good and bad marks, good and bad points. Moreover, it is possible to quantify this field and work out an arithmetical economy based on it. A penal accountancy, constantly brought up to date, makes it possible to obtain the punitive balance-sheet of each individual. School 'justice', rudiments of which are to be found in the army and the workshops, carried this system very far. The Brothers of the Christian Schools organized a whole micro-economy of privileges and impositions: 'Privileges may be used by pupils to gain exemption from penances which have been imposed on them. . . For example, a pupil may have been given four or six catechism questions to copy out as an imposition; he will be able to gain exemption from this penance by accumulating a certain number of privilege points; the teacher will assign the number for each question. . . Since privileges are worth a certain number of points, the teacher also has others of less value, which serve as small change

for the first. For example, a child has an imposition from which he can redeem himself with six points; he earns a privilege of ten; he presents it to the teacher who gives him back four points, and so on' (La Salle, *Conduite* . . ., 156ff). What we have here is a transposition of the system of indulgences. And by the play of this quantification, this circulation of awards and debits, thanks to the continuous calculation of plus and minus points, the disciplinary apparatuses hierarchized the 'good' and the 'bad' subjects in relation to one another. Through this micro-economy of a perpetual penalty operates a differentiation that is not one of acts, but of individuals themselves, of their nature, their potentialities, their level or their value. By assessing acts with precision, discipline judges individuals 'in truth'; the penalty that it implements is integrated into the cycle of knowledge of individuals.

5. The distribution according to ranks or grade has a double role: it marks the gaps, hierarchizes qualities, skills and aptitudes; but it also punishes and rewards. It is the penal functioning of setting in order and the ordinal character of judging. Discipline rewards simply by the play of awards, thus making it possible to attain higher ranks and places; it punishes by reversing this process. Rank in itself serves as a reward or punishment. At the *École Militaire*, a complex system of 'honorary' classification was developed; this classification was visible to all in the form of slight variations in uniform and more or less noble or ignoble punishments were associated, as a mark of privilege or infamy, with the ranks thus distributed. This classificatory, penal distribution was carried out at short intervals by the reports that the officers, teachers and their assistants made, without consideration of age or grade, on 'the moral qualities of the pupils' and on 'their universally recognized behaviour'. The first class, known as the 'very good', were distinguished by a silver epaulette; they enjoyed the honour of being treated as 'purely military troops'; they therefore had a right to military punishment (arrests and, in serious cases, imprisonment). The second class, 'the good', wore an epaulette of red silk and silver; they could be arrested and condemned to prison, but also to the cage and to kneeling. The class of '*médiocres*', had the right to an epaulette of red wool; to the preceding penalties was added, if necessary, the wearing of sackcloth. The last class, that of the 'bad', was marked by

an epaulette of brown wool; 'the pupils of this class will be subjected to all the punishments used in the Hôtel or all those that are thought necessary, even solitary confinement in a dark dungeon'. To this was added, for a time, the 'shameful' class, for which special regulations were drawn up 'so that those who belonged to it would always be separated from the others and would be dressed in sackcloth'. Since merit and behaviour alone must decide the place of the pupil, 'those of the last two classes would be able to flatter themselves that they would be able to rise to the first two and bear its marks, when, by universal agreement, they will be recognized as having made themselves worthy of it by the change in their conduct and by their progress; and those of the top classes will similarly descend into the others if they become slack and if the various reports taken together are to their disadvantage and show that they no longer deserve the rewards and prerogatives of the higher classes. . .'. The penal classification should tend to disappear. The 'shameful' class existed only to disappear: 'In order to judge the kind of conversion undergone by pupils of the shameful class who behave well', they were reintroduced into the other classes, and given back their uniforms; but they would remain with their comrades in infamy during meals and recreation; they would remain there if they did not continue to behave well; they 'would leave it absolutely, if their conduct was considered satisfactory both in this class and in this division' (Archives nationales, MM 658, 30 March 1758 and MM 666, 15 September 1763). This hierarchizing penalty had, therefore, a double effect: it distributed pupils according to their aptitudes and their conduct, that is, according to the use that could be made of them when they left the school; it exercised over them a constant pressure to conform to the same model, so that they might all be subjected to 'subordination, docility, attention in studies and exercises, and to the correct practice of duties and all the parts of discipline'. So that they might all be like one another.

In short, the art of punishing, in the régime of disciplinary power, is aimed neither at expiation, nor even precisely at repression. It brings five quite distinct operations into play: it refers individual actions to a whole that is at once a field of comparison, a space of differentiation and the principle of a rule to be followed. It differentiates individuals from one another, in terms of the following overall

rule: that the rule be made to function as a minimal threshold, as an average to be respected or as an optimum towards which one must move. It measures in quantitative terms and hierarchizes in terms of value the abilities, the level, the 'nature' of individuals. It introduces, through this 'value-giving' measure, the constraint of a conformity that must be achieved. Lastly, it traces the limit that will define difference in relation to all other differences, the external frontier of the abnormal (the 'shameful' class of the *École Militaire*). The perpetual penalty that traverses all points and supervises every instant in the disciplinary institutions compares, differentiates, hierarchizes, homogenizes, excludes. In short, it *normalizes*.

It is opposed, therefore, term by term, to a judicial penalty whose essential function is to refer, not to a set of observable phenomena, but to a corpus of laws and texts that must be remembered; that operates not by differentiating individuals, but by specifying acts according to a number of general categories; not by hierarchizing, but quite simply by bringing into play the binary opposition of the permitted and the forbidden; not by homogenizing, but by operating the division, acquired once and for all, of condemnation. The disciplinary mechanisms secreted a 'penalty of the norm', which is irreducible in its principles and functioning to the traditional penalty of the law. The minor court that seems to sit permanently in the buildings of discipline, and which sometimes assumes the theatrical form of the great legal apparatus, must not mislead us: it does not bring, except for a few formal remnants, the mechanisms of criminal justice to the web of everyday existence; or at least that is not its essential role; the disciplines created – drawing on a whole series of very ancient procedures – a new functioning of punishment, and it was this that gradually invested the great external apparatus that it seemed to reproduce in either a modest or an ironic way. The juridico-anthropological functioning revealed in the whole history of modern penalty did not originate in the superimposition of the human sciences on criminal justice and in the requirements proper to this new rationality or to the humanism that it appeared to bring with it; it originated in the disciplinary technique that operated these new mechanisms of normalizing judgement.

The power of the Norm appears through the disciplines. Is this the new law of modern society? Let us say rather that, since the eighteenth century, it has joined other powers – the Law, the Word (*Parole*) and the Text, Tradition – imposing new delimitations upon them. The Normal is established as a principle of coercion in teaching with the introduction of a standardized education and the establishment of the *écoles normales* (teachers' training colleges); it is established in the effort to organize a national medical profession and a hospital system capable of operating general norms of health; it is established in the standardization of industrial processes and products (on this topic, one should refer to the important contribution of Canguilhem, 171–91). Like surveillance and with it, normalization becomes one of the great instruments of power at the end of the classical age. For the marks that once indicated status, privilege and affiliation were increasingly replaced – or at least supplemented – by a whole range of degrees of normality indicating membership of a homogeneous social body but also playing a part in classification, hierarchization and the distribution of rank. In a sense, the power of normalization imposes homogeneity; but it individualizes by making it possible to measure gaps, to determine levels, to fix specialities and to render the differences useful by fitting them one to another. It is easy to understand how the power of the norm functions within a system of formal equality, since within a homogeneity that is the rule, the norm introduces, as a useful imperative and as a result of measurement, all the shading of individual differences.

The examination

The examination combines the techniques of an observing hierarchy and those of a normalizing judgement. It is a normalizing gaze, a surveillance that makes it possible to qualify, to classify and to punish. It establishes over individuals a visibility through which one differentiates them and judges them. That is why, in all the mechanisms of discipline, the examination is highly ritualized. In it are combined the ceremony of power and the form of the experiment, the deployment of force and the establishment of truth. At the heart of the procedures of discipline, it manifests the subjection of

those who are perceived as objects and the objectification of those who are subjected. The superimposition of the power relations and knowledge relations assumes in the examination all its visible brilliance. It is yet another innovation of the classical age that the historians of science have left unexplored. People write the history of experiments on those born blind, on wolf-children or under hypnosis. But who will write the more general, more fluid, but also more determinant history of the 'examination' – its rituals, its methods, its characters and their roles, its play of questions and answers, its systems of marking and classification? For in this slender technique are to be found a whole domain of knowledge, a whole type of power. One often speaks of the ideology that the human 'sciences' bring with them, in either discreet or prolix manner. But does their very technology, this tiny operational schema that has become so widespread (from psychiatry to pedagogy, from the diagnosis of diseases to the hiring of labour), this familiar method of the examination, implement, within a single mechanism, power relations that make it possible to extract and constitute knowledge? It is not simply at the level of consciousness, of representations and in what one thinks one knows, but at the level of what makes possible the knowledge that is transformed into political investment.

One of the essential conditions for the epistemological 'thaw' of medicine at the end of the eighteenth century was the organization of the hospital as an 'examining' apparatus. The ritual of the visit was its most obvious form. In the seventeenth century, the physician, coming from the outside, added his inspection to many other controls – religious, administrative, etc.; he hardly participated in the everyday administration of the hospital. Gradually, the visit became more regular, more rigorous, above all more extended: it became an ever more important part of the functioning of the hospital. In 1661, the physician of the Hôtel-Dieu of Paris was called upon to make a daily visit; in 1687, an 'expectant' physician was to examine, in the afternoon, certain seriously sick patients. The eighteenth-century regulations laid down the hours of the visit and its duration (at least two hours); they insisted on a rotation of physicians, which would guarantee visits every day 'even on Easter Sunday'; at last, in 1771, a resident physician was appointed, charged with 'providing all the services of his state, at night as well as in the

day, in the intervals between visits by an outside physician' (*Registre des délibérations du bureau de l'Hôtel-Dieu*). The old form of inspection, irregular and rapid, was transformed into a regular observation that placed the patient in a situation of almost perpetual examination. This had two consequences: in the internal hierarchy, the physician, hitherto an external element, begins to gain over the religious staff and to relegate them to a clearly specified, but subordinate role in the technique of the examination; the category of the 'nurse' then appears; while the hospital itself, which was once little more than a poorhouse, was to become a place of training and of the correlation of knowledge; it represented a reversal therefore of the power relations and the constitution of a corpus of knowledge. The 'well-disciplined' hospital became the physical counterpart of the medical 'discipline'; this discipline could now abandon its textual character and take its references not so much from the tradition of author-authorities as from a domain of objects perpetually offered for examination.

Similarly, the school became a sort of apparatus of uninterrupted examination that duplicated along its entire length the operation of teaching. It became less and less a question of jousts in which pupils pitched their forces against one another and increasingly a perpetual comparison of each and all that made it possible both to measure and to judge. The Brothers of the Christian Schools wanted their pupils to be examined every day of the week: on the first for spelling, on the second for arithmetic, on the third for catechism in the morning and for handwriting in the afternoon, etc. Moreover, there was to be an examination each month in order to pick out those who deserved to be submitted for examination by the inspector (*La Salle, Conduite . . .*, 160). From 1775, there existed at the École des Ponts et Chaussées sixteen examinations a year: three in mathematics, three in architecture, three in drawing, two in writing, one in stone-cutting, one in style, one in surveying, one in levelling, one in quantity surveying. The examination did not simply mark the end of an apprenticeship; it was one of its permanent factors; it was woven into it through a constantly repeated ritual of power. The examination enabled the teacher, while transmitting his knowledge, to transform his pupils into a whole field of knowledge. Whereas the examination with which an apprenticeship ended in the guild

tradition validated an acquired aptitude – the 'master-work' authenticated a transmission of knowledge that had already been accomplished – the examination in the school was a constant exchanger of knowledge; it guaranteed the movement of knowledge from the teacher to the pupil, but it extracted from the pupil a knowledge destined and reserved for the teacher. The school became the place of elaboration for pedagogy. And just as the procedure of the hospital examination made possible the epistemological 'thaw' of medicine, the age of the 'examining' school marked the beginnings of a pedagogy that functions as a science. The age of inspections and endlessly repeated movements in the army also marked the development of an immense tactical knowledge that had its effect in the period of the Napoleonic wars.

The examination introduced a whole mechanism that linked to a certain type of the formation of knowledge a certain form of the exercise of power.

1. *The examination transformed the economy of visibility into the exercise of power.* Traditionally, power was what was seen, what was shown and what was manifested and, paradoxically, found the principle of its force in the movement by which it deployed that force. Those on whom it was exercised could remain in the shade; they received light only from that portion of power that was conceded to them, or from the reflection of it that for a moment they carried. Disciplinary power, on the other hand, is exercised through its invisibility; at the same time it imposes on those whom it subjects a principle of compulsory visibility. In discipline, it is the subjects who have to be seen. Their visibility assures the hold of the power that is exercised over them. It is the fact of being constantly seen, of being able always to be seen, that maintains the disciplined individual in his subjection. And the examination is the technique by which power, instead of emitting the signs of its potency, instead of imposing its mark on its subjects, holds them in a mechanism of objectification. In this space of domination, disciplinary power manifests its potency, essentially, by arranging objects. The examination is, as it were, the ceremony of this objectification.

Hitherto the role of the political ceremony had been to give rise to the excessive, yet regulated manifestation of power; it was a spectacular expression of potency, an 'expenditure', exaggerated and

coded, in which power renewed its vigour. It was always more or less related to the triumph. The solemn appearance of the sovereign brought with it something of the consecration, the coronation, the return from victory; even the funeral ceremony took place with all the spectacle of power deployed. Discipline, however, had its own type of ceremony. It was not the triumph, but the review, the 'parade', an ostentatious form of the examination. In it the 'subjects' were presented as 'objects' to the observation of a power that was manifested only by its gaze. They did not receive directly the image of the sovereign power; they only felt its effects – in replica, as it were – on their bodies, which had become precisely legible and docile. On 15 March 1666, Louis XIV took his first military review: 18,000 men, 'one of the most spectacular actions of the reign', which was supposed to have 'kept all Europe in disquiet'. Several years later, a medal was struck to commemorate the event (cf. Jucquot, 50–54). It bears the exergue, '*Disciplina militaris restitua*' and the legend '*Prolusio ad victorias*'. On the right, the king, right foot forward, commands the exercise itself with a stick. On the left, several ranks of soldiers are shown full face and aligned in depth; they have raised their right arms to shoulder height and are holding their rifles exactly vertical, their right legs are slightly forward and their left feet turned outwards. On the ground, lines intersect at right angles, to form, beneath the soldiers' feet, broad rectangles that serve as references for different phases and positions of the exercise. In the background is a piece of classical architecture. The columns of the palace extend those formed by the ranks of men and the erect rifles, just as the paving no doubt extends the lines of the exercise. But above the balustrade that crowns the building are statues representing dancing figures: sinuous lines, rounded gestures, draperies. The marble is covered with movements whose principle of unity is harmonic. The men, on the other hand, are frozen into a uniformly repeated attitude of ranks and lines: a tactical unity. The order of the architecture, which frees at its summit the figures of the dance, imposes its rules and its geometry on the disciplined men on the ground. The columns of power. 'Very good', Grand Duke Mikhail once remarked of a regiment, after having kept it for one hour presenting arms, 'only *they breathe*' (Kropotkin, 8; I owe this reference to G. Canguilhem).

Let us take this medal as evidence of the moment when, paradoxically but significantly, the most brilliant figure of sovereign power is joined to the emergence of the rituals proper to disciplinary power. The scarcely sustainable visibility of the monarch is turned into the unavoidable visibility of the subjects. And it is this inversion of visibility in the functioning of the disciplines that was to assure the exercise of power even in its lowest manifestations. We are entering the age of the infinite examination and of compulsory objectification.

2. *The examination also introduces individuality into the field of documentation.* The examination leaves behind it a whole meticulous archive constituted in terms of bodies and days. The examination that places individuals in a field of surveillance also situates them in a network of writing; it engages them in a whole mass of documents that capture and fix them. The procedures of examination were accompanied at the same time by a system of intense registration and of documentary accumulation. A 'power of writing' was constituted as an essential part in the mechanisms of discipline. On many points, it was modelled on the traditional methods of administrative documentation, though with particular techniques and important innovations. Some concerned methods of identification, signalling or description. This was the problem in the army, where it was necessary to track down deserters, avoid repeating enrolments, correct fictitious 'information' presented by officers, know the services and value of each individual, establish with certainty the balance-sheet of those who had disappeared or died. It was the problem of the hospitals, where it was necessary to recognize the patients, expel shamblers, follow the evolution of diseases, study the effectiveness of treatments, map similar cases and the beginnings of epidemics. It was the problem of the teaching establishments, where one had to define the aptitude of each individual, situate his level and his abilities, indicate the possible use that might be made of them: 'The register enables one, by being available in time and place, to know the habits of the children, their progress in piety, in catechism, in the letters, during the time they have been at the School' (M.I.D.B., 64).

Hence the formation of a whole series of codes of disciplinary individuality that made it possible to transcribe, by means of homogenization the individual features established by the examination:

the physical code of signalling, the medical code of symptoms, the educational or military code of conduct or performance. These codes were still very crude, both in quality and quantity, but they marked a first stage in the 'formalization' of the individual within power relations.

The other innovations of disciplinary writing concerned the correlation of these elements, the accumulation of documents, their seriation, the organization of comparative fields making it possible to classify, to form categories, to determine averages, to fix norms. The hospitals of the eighteenth century, in particular, were great laboratories for scriptuary and documentary methods. The keeping of registers, their specification, the modes of transcription from one to the other, their circulation during visits, their comparison during regular meetings of doctors and administrators, the transmission of their data to centralizing bodies (either at the hospital or at the central office of the poorhouses), the accountancy of diseases, cures, deaths, at the level of a hospital, a town and even of the nation as a whole formed an integral part of the process by which hospitals were subjected to the disciplinary régime. Among the fundamental conditions of a good medical 'discipline', in both senses of the word, one must include the procedures of writing that made it possible to integrate individual data into cumulative systems in such a way that they were not lost; so to arrange things that an individual could be located in the general register and that, conversely, each datum of the individual examination might affect overall calculations.

Thanks to the whole apparatus of writing that accompanied it, the examination opened up two correlative possibilities: firstly, the constitution of the individual as a describable, analysable object, not in order to reduce him to 'specific' features, as did the naturalists in relation to living beings, but in order to maintain him in his individual features, in his particular evolution, in his own aptitudes or abilities, under the gaze of a permanent corpus of knowledge; and, secondly, the constitution of a comparative system that made possible the measurement of overall phenomena, the description of groups, the characterization of collective facts, the calculation of the gaps between individuals, their distribution in a given 'population'.

These small techniques of notation, of registration, of constituting files, of arranging facts in columns and tables that are so familiar

to us now, were of decisive importance in the epistemological 'thaw' of the sciences of the individual. One is no doubt right to pose the Aristotelean problem: is a science of the individual possible and legitimate? A great problem needs great solutions perhaps. But there is the small historical problem of the emergence, towards the end of the eighteenth century, of what might generally be termed the 'clinical' sciences; the problem of the entry of the individual (and no longer the species) into the field of knowledge; the problem of the entry of the individual description, of the cross-examination, of anamnesis, of the 'file' into the general functioning of scientific discourse. To this simple question of fact, one must no doubt give an answer lacking in 'nobility': one should look into these procedures of writing and registration, one should look into the mechanisms of examination, into the formation of the mechanisms of discipline, and of a new type of power over bodies. Is this the birth of the sciences of man? It is probably to be found in these 'ignoble' archives, where the modern play of coercion over bodies, gestures and behaviour has its beginnings.

3. *The examination, surrounded by all its documentary techniques, makes each individual a 'case': a case which at one and the same time constitutes an object for a branch of knowledge and a hold for a branch of power.* The case is no longer, as in casuistry or jurisprudence, a set of circumstances defining an act and capable of modifying the application of a rule; it is the individual as he may be described, judged, measured, compared with others, in his very individuality; and it is also the individual who has to be trained or corrected, classified, normalized, excluded, etc.

For a long time ordinary individuality – the everyday individuality of everybody – remained below the threshold of description. To be looked at, observed, described in detail, followed from day to day by an uninterrupted writing was a privilege. The chronicle of a man, the account of his life, his historiography, written as he lived out his life formed part of the rituals of his power. The disciplinary methods reversed this relation, lowered the threshold of describable individuality and made of this description a means of control and a method of domination. It is no longer a monument for future memory, but a document for possible use. And this new descriptibility is all the more marked in that the disciplinary framework is

a strict one: the child, the patient, the madman, the prisoner, were to become, with increasing ease from the eighteenth century and according to a curve which is that of the mechanisms of discipline, the object of individual descriptions and biographical accounts. This turning of real lives into writing is no longer a procedure of heroization; it functions as a procedure of objectification and subjection. The carefully collated life of mental patients or delinquents belongs, as did the chronicle of kings or the adventures of the great popular bandits, to a certain political function of writing; but in a quite different technique of power.

The examination as the fixing, at once ritual and 'scientific', of individual differences, as the pinning down of each individual in his own particularity (in contrast with the ceremony in which status, birth, privilege, function are manifested with all the spectacle of their marks) clearly indicates the appearance of a new modality of power in which each individual receives as his status his own individuality, and in which he is linked by his status to the features, the measurements, the gaps, the 'marks' that characterize him and make him a 'case'.

Finally, the examination is at the centre of the procedures that constitute the individual as effect and object of power, as effect and object of knowledge. It is the examination which, by combining hierarchical surveillance and normalizing judgement, assures the great disciplinary functions of distribution and classification, maximum extraction of forces and time, continuous genetic accumulation, optimum combination of aptitudes and, thereby, the fabrication of cellular, organic, genetic and combinatory individuality. With it are ritualized those disciplines that may be characterized in a word by saying that they are a modality of power for which individual difference is relevant.

The disciplines mark the moment when the reversal of the political axis of individualization – as one might call it – takes place. In certain societies, of which the feudal régime is only one example, it may be said that individualization is greatest where sovereignty is exercised and in the higher echelons of power. The more one possesses power or privilege, the more one is marked as an individual, by rituals, written accounts or visual reproductions. The 'name'

and the genealogy that situate one within a kinship group, the performance of deeds that demonstrate superior strength and which are immortalized in literary accounts, the ceremonies that mark the power relations in their very ordering, the monuments or donations that bring survival after death, the ostentation and excess of expenditure, the multiple, intersecting links of allegiance and suzerainty, all these are procedures of an 'ascending' individualization. In a disciplinary régime, on the other hand, individualization is 'descending': as power becomes more anonymous and more functional, those on whom it is exercised tend to be more strongly individualized; it is exercised by surveillance rather than ceremonies, by observation rather than commemorative accounts, by comparative measures that have the 'norm' as reference rather than genealogies giving ancestors as points of reference; by 'gaps' rather than by deeds. In a system of discipline, the child is more individualized than the adult, the patient more than the healthy man, the madman and the delinquent more than the normal and the non-delinquent. In each case, it is towards the first of these pairs that all the individualizing mechanisms are turned in our civilization; and when one wishes to individualize the healthy, normal and law-abiding adult, it is always by asking him how much of the child he has in him, what secret madness lies within him, what fundamental crime he has dreamt of committing. All the sciences, analyses or practices employing the root 'psycho-' have their origin in this historical reversal of the procedures of individualization. The moment that saw the transition from historico-ritual mechanisms for the formation of individuality to the scientifico-disciplinary mechanisms, when the normal took over from the ancestral, and measurement from status, thus substituting for the individuality of the memorable man that of the calculable man, that moment when the sciences of man became possible is the moment when a new technology of power and a new political anatomy of the body were implemented. And if from the early Middle Ages to the present day the 'adventure' is an account of individuality, the passage from the epic to the novel, from the noble deed to the secret singularity, from long exiles to the internal search for childhood, from combats to phantasies, it is also inscribed in the formation of a disciplinary society. The adventure of our childhood no longer finds expression in 'le

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bon petit Henri', but in the misfortunes of 'little Hans'. The *Romance of the Rose* is written today by Mary Barnes; in the place of Lancelot, we have Judge Schreiber.

It is often said that the model of a society that has individuals as its constituent elements is borrowed from the abstract juridical forms of contract and exchange. Mercantile society, according to this view, is represented as a contractual association of isolated juridical subjects. Perhaps. Indeed, the political theory of the seventeenth and eighteenth centuries often seems to follow this schema. But it should not be forgotten that there existed at the same period a technique for constituting individuals as correlative elements of power and knowledge. The individual is no doubt the fictitious atom of an 'ideological' representation of society; but he is also a reality fabricated by this specific technology of power that I have called 'discipline'. We must cease once and for all to describe the effects of power in negative terms: it 'excludes', it 'represses', it 'censors', it 'abstracts', it 'masks', it 'conceals'. In fact, power produces; it produces reality; it produces domains of objects and rituals of truth. The individual and the knowledge that may be gained of him belong to this production.

Is it not somewhat excessive to derive such power from the petty machinations of discipline? How could *they* achieve effects of such scope?